Department of the Treasury Internal Revenue Service

## **Return of Organization Exempt From Income Tax**

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public. Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

	01 11	le 2021 Calefidat year, or tax year beginning 000 1, 2021 and	ending U	ON 30, 2022	!
В	Check i applica	VIRGINIA COMMONWEALTH UNIVERSITY		D Employer identif	ication number
Г	Addı char	ess FOUNDATION			
F	Nam char	e		54-07578	884
F	Initia retur		Room/suite	+	
F	Fina retur	D O BOX 8/3075		(804) 82	
_	term	City or town, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	19,478,476.
Г	Ame	nded DTCUMOND 1/2 22294 2075		H(a) Is this a group	
F	Appl			for subordinate	
	pend	SAME AS C ABOVE		H(b) Are all subordinates	·····= =
$\overline{}$	Tax-e	xempt status: $\boxed{\mathbf{X}}$ 501(c)(3) $\boxed{}$ 501(c) ( ) $\blacktriangleleft$ (insert no.) $\boxed{}$ 4947(a)(1) o	or 527		a list. See instructions
		ite: WWW.VCUF.ORG	01 021	H(c) Group exempti	
		of organization: X Corporation Trust Association Other	1 Year		M State of legal domicile: VA
	art I	Summary	<b>L</b> 1001	or formation, = = = 1	ivi otato or logar dominino,
	1	Briefly describe the organization's mission or most significant activities: TO St	JPPORT	THE	
e	Ι.	EDUCATIONAL, SCIENTIFIC & CHARITABLE ACTIV			
Jan	2	Check this box if the organization discontinued its operations or dispose			ecate
Ver	3			3	1 00
Ĝ	4	Number of independent voting members of the governing body (Part VI, line 1b)			-
∞	5	Total number of individuals employed in calendar year 2021 (Part V, line 2a)			0
<u>ti</u>	6	Total number of volunteers (estimate if necessary)			0
Activities & Governance	7.				
Ą	';	Net unrelated business taxable income from Form 990-T, Part I, line 11			<del></del>
_	<del>  `</del>	rivet difficiated business taxable fileoffic from 550 f, f art f, file ff		Prior Year	Current Year
	8	Contributions and grants (Part VIII, line 1h)		10,087,245.	16,885,623.
ne	9			0.	
Revenue	10	Investment income (Part VIII, line 2g)  Investment income (Part VIII, column (A), lines 3, 4, and 7d)		66,160.	
Be	11	Other revenue (Part VIII, column (A), lines 5, 4d, 8c, 9c, 10c, and 11e)		296,640.	
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		10,450,045	
_	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		13,388,214.	9,918,644.
	14	D 51 111 5 1 (D 11)( 1 (A) 11 4)		0.	
	1 4-	Salaries, other compensation, employee benefits (Part IX, column (A), line 4)		158,306.	
ses	16	Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
Expenses	100	o Total fundraising expenses (Part IX, column (D), line 25)   59,74	45.	Ŭ.	
ă	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		351,303.	408,105.
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		13,897,823	
	19	Revenue less expenses. Subtract line 18 from line 12		-3,447,778	
	_	nevertue less experises. Subtract line 10 from line 12		ginning of Current Year	End of Year
Net Assets or	20	Total assets (Part X, line 16)		43,986,574.	
ASSE	21	Total liabilities (Part X, line 26)		46,864,256.	
let/	22	Net assets or fund balances. Subtract line 21 from line 20		97,122,318	96,060,475.
	art II			J7,122,510.	1 30,000,473.
		alties of perjury, I declare that I have examined this return, including accompanying schedules	and stateme	ents, and to the hest of m	v knowledge and helief it is
		ect, and complete. Declaration of preparer (other than officer) is based on all information of wh			y knowledge and belief, it is
uuu	, 00110	Lact and complete. Declaration of preparer (other than officer) is based on an information of wh	iicii proparci	nas any knowledge.	
ei.	_	Signature of officer		I Date	
Sig He		LAURA KOTTKAMP, EXECUTIVE DIRECTOR			
пе	е	Type or print name and title			
_		Print/Type preparer's name Preparer's signature	T I	Date Check	PTIN
Pai	d	M. JAMES HARTSON, JR., CP M. JAMES HARTSON	1	05/09/23 of self-empl	
	u parer	Firm's name BROWN, EDWARDS & COMPANY, LLP	·, on		54-0504608
	Only	Firm's address 1802 BAYBERRY COURT, SUITE 300		I IIIII 2 EIIV	31 030±000
030	Unity	RICHMOND, VA 23226		Dhone no 81	04-282-6000
Ma	v the	IRS discuss this return with the preparer shown above? See instructions		I i none no. O	X Yes No
····u	,				

Pai	Statement of Program Service Accomplishments	
	Check if Schedule O contains a response or note to any line in this Part III	<u></u>
1	Briefly describe the organization's mission:	TEC OF
	1TO SUPPORT THE EDUCATIONAL, SCIENTIFIC AND CHARITABLE ACTIVITY	IES OF
	VIRGINIA COMMONWEALTH UNIVERSITY AND RELATED ORGANIZATIONS.	
2	Did the organization undertake any significant program services during the year which were not listed on the	
	prior Form 990 or 990-EZ?	Yes X No
	If "Yes," describe these new services on Schedule O.	
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Yes X No
	If "Yes," describe these changes on Schedule O.	
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total experience of the section of th	expenses, and
	revenue, if any, for each program service reported.	201 010
4a	(Code:) (Expenses \$10 , 146 , 477 . including grants of \$9 , 918 , 644 . ) (Revenue \$	<u>391,219.</u> )
	TO SUPPORT VIRGINIA COMMONWEALTH UNIVERSITY AND RELATED ORGANI	
	THROUGH THE MANAGEMENT OF INVESTED FUNDS AND THE ADMINISTRATION	N OF
	ACCOUNTS.	
4b	(Code:) (Expenses \$ including grants of \$) (Revenue \$	)
4c	(Code:) (Expenses \$	
	, ( <u></u> ), (), (	
	Other program services (Describe on Schedulc O.)	
4d	Other program services (Describe on Schedule O.)	١
40	(Expenses \$\frac{\text{including grants of \$\text{\$}}}{10, 146, 477.}\) (Revenue \$\text{\$}	
46	Total program service expenses	Form <b>990</b> (2021)
		1 3 (2021)

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Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u>X</u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		_X_
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Rev. Proc. 98-19? If "Yes," complete Schedule C, Part III	5		_X_
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		_X_
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		_X_
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		_X_
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		_X_
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments			
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X,			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	X	
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u>X</u>
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<u> X</u>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	<u> </u>	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		<u>X</u>
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		_X_
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			₹7
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u>X</u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			17
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u>X</u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			37
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u>X</u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			v
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I. See instructions	17		<u>X</u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			v
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> X</u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			37
	complete Schedule G, Part III	19		X
20a	The state of the s	20a		<u>X</u>
	, , , , , , , , , , , , , , , , , , , ,	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		. ·	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	Х	

# VIRGINIA COMMONWEALTH UNIVERSITY

Form 990 (2021)

FOUNDATION

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV,			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? If			
	"Yes," complete Schedule L, Part IV	28a		X
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		X
	A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34		_X_
35 a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		_X_
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		_X_
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19?			
	Note: All Form 990 filers are required to complete Schedule O	38	X	
Par				
	Check if Schedule O contains a response or note to any line in this Part V			Ш
			Yes	No
1a	Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable			
b	Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
С	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	
132004	. 12-09-21	Form	990	(2021)

FOUNDATION

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Par	Tt V Statements Regarding Other IRS Filings and Tax Compliance (continued)			uge
			Yes	No
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
	filed for the calendar year ending with or within the year covered by this return 2a 0			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b		
	<b>Note:</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions.			
За	Did the organization have unrelated business gross income of \$1,000 or more during the year?	За	Х	
	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation on Schedule O	3b	Х	
	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a			
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
b	If "Yes," enter the name of the foreign country			
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X
С	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit			
	any contributions that were not tax deductible as charitable contributions?	6a	X	
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts			
	were not tax deductible?	6b	X	
7	Organizations that may receive deductible contributions under section 170(c).			
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a	X	
	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b	Х	
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			
	to file Form 8282?	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
9	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g		
_	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?	7h		
8	Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
•	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.	9a		
a b	Did the sponsoring organization make any taxable distributions under section 4966?  Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:	90		
а	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  10b			
11	Section 501(c)(12) organizations. Enter:	1		
	Gross income from members or shareholders			
	Gross income from other sources. (Do not net amounts due or paid to other sources against			
	amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note: See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which the			
	organization is licensed to issue qualified health plans			
С	Enter the amount of reserves on hand			
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation on Schedule O	14b		
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or			
	excess parachute payment(s) during the year?	15		X
	If "Yes," see the instructions and file Form 4720, Schedule N.			
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X
	If "Yes," complete Form 4720, Schedule O.			
17	Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any			
	activities that would result in the imposition of an excise tax under section 4951, 4952 or 4953?	17		
	If "Yes," complete Form 6069.			

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Part VI Governance, Management, and Disclosure. For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI					X
Sec	tion A. Governing Body and Management					
					Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year	1a	20	5		
	If there are material differences in voting rights among members of the governing body, or if the governing					
	body delegated broad authority to an executive committee or similar committee, explain on Schedule O.					
b	Enter the number of voting members included on line 1a, above, who are independent	1b	20	5		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship	with a	ny other			
	officer, director, trustee, or key employee?			2		Х
3	Did the organization delegate control over management duties customarily performed by or under the					
				3		Х
4	Did the organization make any significant changes to its governing documents since the prior Form 99	90 was	filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's asset	ets?		5		Х
6	Did the organization have members or stockholders?			6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or app					
	more members of the governing body?			7a		Х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, sto					
	persons other than the governing body?			7b		Х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year					
а	The governing body?			8a	X	
b	Each committee with authority to act on behalf of the governing body?			8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be read					
	organization's mailing address? If "Yes," provide the names and addresses on Schedule O			9		Х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Rev	/enue	Code.)			
			,		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?			10a		Х
	If "Yes," did the organization have written policies and procedures governing the activities of such characteristics.					
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body	befor	e filing the form?	11a		X
b	Describe on Schedule O the process, if any, used by the organization to review this Form 990.					
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13			12a	X	
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise			12b	X	
С	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Y	es," de	escribe			
	on Schedule O how this was done			12c	X	
13	Did the organization have a written whistleblower policy?			13		X
14	Did the organization have a written document retention and destruction policy?			14		X
15	Did the process for determining compensation of the following persons include a review and approval	by inc	lependent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?					
а	The organization's CEO, Executive Director, or top management official			15a		X
b	Other officers or key employees of the organization			15b		Х
	If "Yes" to line 15a or 15b, describe the process on Schedule O. See instructions.					
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement	ent w	th a			
	taxable entity during the year?			16a		X
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate	e its pa	articipation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organi	ization	's			
	exempt status with respect to such arrangements?			16b		
Sec	tion C. Disclosure					
17	List the states with which a copy of this Form 990 is required to be filed ► NONE					
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and	d 990	T (section 501(c)(3	s only)	availal	ble
	for public inspection. Indicate how you made these available. Check all that apply					
	X Own website Another's website X Upon request Other (explain	on Sc	hedule O)			
19	Describe on Schedule O whether (and if so, how) the organization made its governing documents, con	nflict o	f interest policy, ar	d finan	cial	
	statements available to the public during the tax year.					
20	State the name, address, and telephone number of the person who possesses the organization's boo	ks and	records >			
	THE ORGANIZATION - (804)-828-9292					
	700 WEST GRACE STREET, RICHMOND, VA 23284					

### Form 990 (2021) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

### Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List all of the organization's current key employees, if any. See the instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average	(do		Posi		l than d	nne	Reportable	Reportable	Estimated
	hours per	box	, unles	ss per	son i	s both	an	compensation	compensation	amount of
	week	_	cer an	a a a	recto	r/trus	iee)	from	from related	other
	(list any	irecto						the	organizations	compensation
	hours for related	e or d	tee			sated		organization (W-2/1099-MISC/	(W-2/1099-MISC/ 1099-NEC)	from the organization
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee		1099-NEC)	1000 NEO)	and related
	below	idual	ution	er	Key employee	est co oyee	ler	,		organizations
	line)	Indiv	Instit	Officer	Key 6	High	Former			
(1) LAURA KOTTKAMP	16.00									
EXECUTIVE DIRECTOR AND SEC				Х				116,449.	0.	45,416.
(2) EDDIE O'LEARY	1.00								_	_
TRUSTEE		Х						0.	0.	0.
(3) STUART SIEGEL	1.00								_	_
EX-OFFICO TRUSTEE		Х						0.	0.	0.
(4) CARL BURRELL	1.00									
TRUSTEE	1 22	Х						0.	0.	0.
(5) DUKE DODSON	1.00	ļ								
TRUSTEE	1 00	Х						0.	0.	0.
(6) MICHAEL JONES	1.00									
TRUSTEE	1 00	Х						0.	0.	0.
(7) JULIE WEISSEND	1.00	.,		7.7					_	
VICE PRESIDENT	1 00	Х		Х				0.	0.	0.
(8) CATHY SAUNDERS	1.00	3,7							_	_
TRUSTEE	1 00	Х						0.	0.	0.
(9) PAUL CARDER	1.00	<b>.</b> ,							_	
TRUSTEE (10) JIM GREGORY	1.00	Х						0.	0.	0.
TRUSTEE	1.00	Х						0.	0.	0.
(11) LYNN MCATEER	1.00	Δ						0.	0.	· ·
TRUSTEE	1.00	Х						0.	0.	0.
(12) JOHN PURNELL	1.00	72						0.	0.	
TRUSTEE	1.00	х						0.	0.	0.
(13) JOSEPH BARTHOLOMEW	1.00							•	•	•
TRUSTEE	1100	х						0.	0.	0.
(14) BRADFORD W. WELLES	1.00	T-							0.1	
TRUSTEE		х						0.	0.	0.
(15) DR. MICHAEL RAO	1.00	<u> </u>								
EX-OFFICO TRUSTEE		Х						0.	0.	0.
(16) APRIL DUFF	1.00								-	
TRUSTEE		Х						0.	0.	0.
(17) JOHN FINN	1.00									
TRUSTEE		Х						0.	0.	0.

132007 12-09-21

Form **990** (2021)

Part VII Section A. Officers, Directors, Trust	tees, Key Emp	oloy	ees,	and	d Hig	ghes	st C	ompensated Employee	s (continued)		Ī
(A)	(B)			(0	C)			(D)	(E)		(F)
Name and title	Average	(do	not c		ition		one	Reportable	Reportable	E	stimated
	hours per	box	, unles	ss per	rson i	s both	n an	compensation	compensation	ar	mount of
	week (list any		Cer an	lu a u	recto	i / ii us	iee)	from	from related		other
	hours for	Individual trustee or director						the organization	organizations (W-2/1099-MISC/	1	npensation rom the
	related	eord	trustee			sated		(W-2/1099-MISC/	1099-NEC)	1	anization
	organizations	truste	al trus		/ee	Highest compensated employee		1099-NEC)	1000 1420)	١ ٠	d related
	below	idual	Institutional t	 	sey employee	est co oyee	-E	,		1	anizations
	line)	Indiv	Instit	Officer	Key e	High	Former				
(18) KEVIN NICHOLSON	1.00										
PRESIDENT		Х		X				0.	0		0.
(19) KENNETH JONES	1.00	ļ							_		
TRUSTEE		Х						0.	0	<u>.                                    </u>	0.
(20) JOHN ZEHEB	1.00										
TRUSTEE	1 00	Х						0.	0	·	0.
(21) WILLIAM MURRAY	1.00	٦,							0		0
TRUSTEE	1 00	Х				_		0.	0	·	0.
(22) TIMOTHY NGUYEN	1.00	37							•		^
TRUSTEE (23) ZACH MCCLUSKEY	1.00	Х						0.	0	·	0.
TRUSTEE	1.00	х						0.	0		0.
(24) SEAN BRAZIER	1.00	_						0.	0	<u>'</u>	<u> </u>
TRUSTEE	1.00	х						0.	0 .		0.
(25) KELLY CONWAY	1.00	-25						•		1	
TRUSTEE		Х						0.	0 .		0.
(26) CARRIE ROTH	1.00										
TRUSTEE		х						0.	0	.	0.
1b Subtotal							<b></b>	116,449.	0		5,416.
c Total from continuation sheets to Part VII							<b>•</b>	0.	0		0.
d Total (add lines 1b and 1c)							<b></b>	116,449.	0	. 4	5,416.
2 Total number of individuals (including but no							o re	eceived more than \$100,	000 of reportable		
compensation from the organization											1
											Yes No
3 Did the organization list any former officer,	director, truste	ee, k	кеу е	empl	loye	e, or	hig	hest compensated emp	loyee on		
line 1a? If "Yes," complete Schedule J for so	uch individual									3	X
4 For any individual listed on line 1a, is the su	m of reportabl	e cc	mpe	ensa	tion	and	oth	ner compensation from t	ne organization		
and related organizations greater than \$150										4	X
5 Did any person listed on line 1a receive or a	•				,			· ·			37
rendered to the organization? If "Yes." com Section B. Independent Contractors	plete Schedule	J f	or su	ıch <u>ı</u>	oers	on .				5	X
Complete this table for your five highest core	mnoncotod ind	lono	ndor	at 00	ntro	not o	ro th	and received more than <sup>©</sup>	100 000 of company	otion fr	
the organization. Report compensation for t	•	•							, ,	ationin	OIII
(A)	no oaiondar ye	oui c	, I I GII	<u>19 W</u>	1011	, vvi		(B)	our.	((	C)
Name and business	address	NO	ONE	3				Description of s	ervices		nsation
							$\dashv$				
							-				
2 Total number of independent contractors (in	oludina but	<b>A</b> 150	nito	1 + -	the c	no 1:-	+0-1	abaya) who received	are then		
2 Total number of independent contractors (ir \$100,000 of compensation from the organiz	•	אנ וור	ıntec	י נס	tnos (		red	above) who received mo	סוב נוומוו		
SEE PART VII, SECTION		IN	UΑ	TΤ	_		HF	ETS		Form	990 (2021)
, ,, ,,										. 51111	(2021)

Form 990 FOUNDATION 54-0757884

Part VII Section A. Officers, Directors, Tru	ustees, Key Er	nplo	yee	s, aı	nd H	lighe	est (	Compensated Employe	ees (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
Name and title		(0)					I. A			
	hours	(CI	теск	all	that	app	iy)	compensation	compensation	amount of
	per							from	from related	other
	week					yee		the	organizations	compensation
	(list any	octo				ఠ		organization	(W-2/1099-MISC)	from the
	hours for	rdire				e e		(W-2/1099-MISC)		organization
	related	99	stee			nsat				and related
	organizations	trust	ᄪ		yee	m pe				organizations
	below	qual	tion	_	oldu	stco	_			J
	line)	Individual trustee or director	Institutional trustee	Officer of the or	Key employee	Highest compensated employee	Former			
	1		-	0	*	エ	Œ.			
27) CHRIS SMALLS	1.00								_	_
RUSTEE		Х						0.	0.	0
28) LEAH WALKER	1.00									
RUSTEE		Х						0.	0.	0
29) TRACEY WILEY	1.00									
RUSTEE		х						0.	0.	C
		21						•	•	
		-								
		1								
	1					$\vdash$				
		-								
	1									
		1		ı	1	ı	I	i	l	
		•								

Part VIII Statement of Revenue

		Check if Schedule O contains a resp	onse or note to any lir	ne in this Part VIII			
			-	(A)	(B)	(C)	(D)
				Total revenue	Related or exempt	Unrelated	Revenue excluded from tax under
					function revenue	business revenue	sections 512 - 514
<b>'0</b> '0		- Fadanatad assurations de					00000010 0 12 0 11
nts	1 a	Federated campaigns 1a		-			
Contributions, Gifts, Grants and Other Similar Amounts	b	Membership dues1b		-			
S, (	C	Fundraising events		-			
ig ig	C	Related organizations 1d					
S, (	e	Government grants (contributions) 1e					
r Si	f	All other contributions, gifts, grants, and					
the the		similar amounts not included above	16,885,623.				
ĒÖ	c	Noncash contributions included in lines 1a-1f	\$ 5,084,663.				
Ņά	h	Total. Add lines 1a-1f	•	16,885,623.			
			Business Code	, ,			
	2 a		•				
je							
e e∠	b						
n S	C						
<u>ra</u>	C						
Program Service Revenue	e						
₫	f	All other program service revenue					
	ç	Total. Add lines 2a-2f	<b></b>				
	3	Investment income (including dividends,	interest, and				
		other similar amounts)	<b>&gt;</b>	56,400.			56,400.
	4	Income from investment of tax-exempt b					
	5	Royalties	•				
	•	(i) Re	al (ii) Personal				
	6 -	Gross rents 6a	(-)	-			
				-			
		Less: rental expenses 6b		-			
		Rental income or (loss) 6c					
		Net rental income or (loss)					
	7 a	Gross amount from sales of (i) Secur		-			
		assets other than inventory 7a 2,145,	234.				
	b	Less: cost or other basis					
ne		and sales expenses					
ther Revenue	c	Gain or (loss) 7c -6,	412.				
Be.		l Net gain or (loss)	<b>.</b>	-6,412.			-6,412.
ē	8 a	Gross income from fundraising events (not					
₽		including \$ of					
		contributions reported on line 1c). See					
		Part IV, line 18	8a				
	h	Less: direct expenses		-			
		Net income or (loss) from fundraising ever					
		Gross income from gaming activities. Se					
	9 8						
		Part IV, line 19		-			
		Less: direct expenses					
		Net income or (loss) from gaming activities	es				
	10 a	Gross sales of inventory, less returns					
		and allowances		-			
	b	Less: cost of goods sold	10b				
	c	Net income or (loss) from sales of inventor	ory ▶				
,,			<b>Business Code</b>				
Miscellaneous Revenue	11 a	ADMINISTRATIVE FEES	900099	320,477.	320,477.		
ne		OTHER REVENUE	900099	70,742.	70,742.		
ella Ve	c						
ŠČ		All other revenue					
Σ		• Total. Add lines 11a-11d		391,219.			
	12	Total revenue. See instructions		17,326,830.	391,219.	0.	49,988.
		i otal i o voliuo. Oco ilibli utilitio		, ,			, •

# Form 990 (2021) FOUNDATION Part IX Statement of Functional Expenses

_	Check if Schedule O contains a respons	se or note to any line in to (A)		(C)	L
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	Total expenses	(B) Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	0 010 544			
	and domestic governments. See Part IV, line 21	9,918,644.	9,918,644.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	162 006	24 500	01 002	E7 20E
_	trustees, and key employees	163,986.	24,598.	81,993.	57,395
6	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
_	persons described in section 4958(c)(3)(B)				
7	Other salaries and wages				
8	Pension plan accruals and contributions (include				
_	section 401(k) and 403(b) employer contributions)				
9	Other employee benefits				
10	Payroll taxes				
11	Fees for services (nonemployees):	146 403	11,750.	132 303	2,350
a	Management	146,403. 3,852.	11,750.	132,303.	2,330
b	Legal	22,950.		22,950.	
	Accounting	22,930.		22,930.	
	Lobbying				
e	Professional fundraising services. See Part IV, line 17	191,485.	191,485.		
f	Investment management fees	191,403.	191,403.		
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A), amount, list line 11g expenses on Sch 0.)				
12	Advertising and promotion				
13	Office expenses				
14 15	Information technology				
15 16	Royalties				
-	Occupancy				
17 10	Payments of travel or entertainment expenses				
18	for any federal, state, or local public officials				
	Conferences, conventions, and meetings				
9 M					
20 21	Payments to affiliates				
21 22	Depreciation, depletion, and amortization				
23					
23 24	Other expenses. Itemize expenses not covered				
.4	above. (List miscellaneous expenses on line 24e. If				
	line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule 0.)				
а	OTHER EXPENSES	43,415.		43,415.	
a b		10,410		10,410	
C					
d					
u e	All other expenses				
25	Total functional expenses. Add lines 1 through 24e	10,490,735.	10,146,477.	284,513.	59,745
26	Joint costs. Complete this line only if the organization	-,, , , , , , ,	,=,,-		
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Form 990 (2021)
Part X | Balance Sheet

Pa	rt X	Balance Sheet					
		Check if Schedule O contains a response or r	note to a	ny line in this Part X			
					(A) Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing				1	
	2	Savings and temporary cash investments			17,928,457.	2	20,465,983.
	3	Pledges and grants receivable, net	5,770,684.	3	5,988,342.		
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current	or form	er officer, director,			
		trustee, key employee, creator or founder, su		·			
		controlled entity or family member of any of the	-			5	
	6	Loans and other receivables from other disqu				_	
	_	under section 4958(f)(1)), and persons describ				6	
ets	7	Notes and loans receivable, net				7	
Assets	8	Inventories for sale or use				8	
٩	9			 I		9	
	10a	Land, buildings, and equipment: cost or othe	l l	16 000			
		basis. Complete Part VI of Schedule D			0.		0
	1	Less: accumulated depreciation	U •	10c	0.		
	11	Investments - publicly traded securities			118,692,166.	11	110,083,928.
	12	Investments - other securities. See Part IV, lin	110,092,100.	12	110,003,920		
	13	Investments - program-related. See Part IV, lin				13	
	14	Intangible assets	1,595,267.	14 15	1,154,383.		
	15 16	Other assets. See Part IV, line 11			143,986,574.	16	137,692,636
	17	Total assets. Add lines 1 through 15 (must end accounts payable and accrued expenses			952,659.	17	1,368,355
	18	Grants payable	33270331	18	2/300/333		
	19	Deferred revenue		19			
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Comple				21	
'n	22	Loans and other payables to any current or for		***************************************			
Liabilities		trustee, key employee, creator or founder, su					
ig		controlled entity or family member of any of the		·		22	
Ë	23	Secured mortgages and notes payable to uni				23	
	24	Unsecured notes and loans payable to unrela	ted third	parties		24	
	25	Other liabilities (including federal income tax,					
		parties, and other liabilities not included on lin	nes 17-2	1). Complete Part X			
		of Schedule D			45,911,597.	25	40,263,806.
	26	Total liabilities. Add lines 17 through 25			46,864,256.	26	41,632,161.
		Organizations that follow FASB ASC 958, o	heck he	re 🕨 🗓			
ces		and complete lines 27, 28, 32, and 33.					
<u>la</u>	27	Net assets without donor restrictions			4,019,604.	27	3,997,334. 92,063,141.
Ba	28				93,102,714.	28	92,063,141.
n n		Organizations that do not follow FASB ASC	958, cl	eck here 🕨 🔛			
Net Assets or Fund Balances		and complete lines 29 through 33.					
ţ	29	Capital stock or trust principal, or current fun				29	
sse	30	Paid-in or capital surplus, or land, building, or				30	
Ϋ́	31	Retained earnings, endowment, accumulated			07 100 310	31	06 060 475
Š	32				97,122,318.	32	96,060,475.
	33	Total liabilities and net assets/fund balances			143,986,574.	33	137,692,636.

or audits, explain why on Schedule O and describe any steps taken to undergo such audits

					<u> </u>	90
Pai	T XI Reconciliation of Net Assets					
	Check if Schedule O contains a response or note to any line in this Part XI					X
1	Total revenue (must equal Part VIII, column (A), line 12)	1		7,32		
2	Total expenses (must equal Part IX, column (A), line 25)	2		),49		
3	Revenue less expenses. Subtract line 2 from line 1	3		5,83		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		7 <u>,12</u>		
5	Net unrealized gains (losses) on investments	5	<u> </u>	7,02	<u>6,2</u>	<u>93.</u>
6	Donated services and use of facilities	6				
7	Investment expenses	7				
8	Prior period adjustments	8				
9	Other changes in net assets or fund balances (explain on Schedule O)	9		-87	<u>1,6</u>	45.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,					
	column (B))	10	96	5,06	0,4	75 <b>.</b>
Pa	t XII Financial Statements and Reporting					
	Check if Schedule O contains a response or note to any line in this Part XII					X
					Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other					
	If the organization changed its method of accounting from a prior year or checked "Other," explain on Schedule	Ο.				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		<u> </u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a				
	separate basis, consolidated basis, or both:					
	Separate basis Consolidated basis Both consolidated and separate basis					
b	Were the organization's financial statements audited by an independent accountant?			2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,				
	consolidated basis, or both:					
	X Separate basis Consolidated basis Both consolidated and separate basis					
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the					
	review, or compilation of its financial statements and selection of an independent accountant?			2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O				
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Auc	lit			
	Act and OMB Circular A-133?			3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed aud	it			

### **SCHEDULE A**

(Form 990)

**Total** 

Department of the Treasury Internal Revenue Service

Name of the organization

## **Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

VIRGINIA COMMONWEALTH UNIVERSITY

OMB No. 1545-0047

2021
Open to Public

Inspection
Employer identification number

		FOUNDATION 54-0/5/884						4-0/5/884	
Pa	ırt I	Reason for Public (	Charity Status.	(All organizations must c	omplete th	nis part.) S	ee instructions.		
Γhe	organ	ization is not a private found							
1		A church, convention of chi					)(A)(i).		
2		A school described in secti	A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990).)						
3		A hospital or a cooperative				(b)(1)(A)(ii	i).		
4		A medical research organization	ation operated in cor	njunction with a hospital	described	in sectio	, n 170(b)(1)(A)(iii). Enter	the hospital's name,	
		city, and state:	•				· · · · · · · · · · · · · · · · · · ·	. ,	
5	X	An organization operated for	or the benefit of a col	lege or university owned	or operate	ed by a go	vernmental unit describe	ed in	_
_		section 170(b)(1)(A)(iv). (C		,		, 5			
6		A federal, state, or local gov		nental unit described in	section 17	70(h)(1)(A)(	(v)		
7		An organization that norma	· ·				• •	nublic described in	
•	ш	section 170(b)(1)(A)(vi). (C		itiai part of its support if	om a gove	inincina (	anit or norm the general p	public acsoribed in	
				1VAVvi) (Complete Bord	+ II \				
8	H	A community trust describe			•	بنامه مماني	nation with a land arout	collogo	
9		An agricultural research org				-	_	•	
		or university or a non-land-g	rant college of agric	ulture (see instructions).	Enter the i	name, city,	, and state of the college	e Or	
40		university:	U	U 00 4 /00/ - 5 'I					_
10	Ш	An organization that norma	•				•	-	
		activities related to its exem		•	` '		• •	· ·	
		income and unrelated busin		(less section 511 tax) fro	m busines	ses acquir	red by the organization a	after June 30, 1975.	
		See <b>section 509(a)(2).</b> (Cor	•						
11	$\vdash$	An organization organized a	•	•	•				
12		An organization organized a	and operated exclusi	vely for the benefit of, to	perform tl	ne functior	ns of, or to carry out the	purposes of one or	
		more publicly supported or	ganizations describe	d in <b>section 509(a)(1)</b> o	r <b>section</b> :	509(a)(2).	See <b>section 509(a)(3).</b> (	Check the box on	
		lines 12a through 12d that	describes the type of	f supporting organization	and com	plete lines	12e, 12f, and 12g.		
а			nization operated, s	upervised, or controlled	by its supp	orted orga	anization(s), typically by	giving	
		the supported organization	on(s) the power to req	gularly appoint or elect a	majority o	f the direc	tors or trustees of the su	upporting	
		organization. You must o	omplete Part IV, Se	ctions A and B.					
b		Type II. A supporting org	anization supervised	or controlled in connect	ion with its	s supporte	d organization(s), by hav	/ing	
		control or management o	f the supporting orga	anization vested in the sa	ame perso	ns that cor	ntrol or manage the supp	oorted	
		organization(s). You mus	t complete Part IV,	Sections A and C.					
С		Type III functionally inte	grated. A supporting	g organization operated	in connect	ion with, a	and functionally integrate	ed with,	
		its supported organization	n(s) (see instructions)	. You must complete F	Part IV, Se	ctions A,	D, and E.		
d		Type III non-functionally	integrated. A supp	orting organization oper	ated in cor	nection w	rith its supported organiz	zation(s)	
		that is not functionally int	egrated. The organiz	ation generally must sati	sfy a distr	ibution red	uirement and an attentiv	veness	
		requirement (see instructi	ons). You must con	nplete Part IV, Sections	A and D,	and Part	V.		
е		Check this box if the orga	anization received a v	vritten determination fro	m the IRS	that it is a	Type I, Type II, Type III		
		functionally integrated, or					, , , , , , , , , , , , , , , , , , ,		
f	Ente	er the number of supported o							
g		ride the following information							
	(	i) Name of supported	(ii) EIN	(iii) Type of organization	(iv) Is the orga in your governi		(v) Amount of monetary	(vi) Amount of other	
		organization		(described on lines 1-10 above (see instructions))	Yes	No	support (see instructions)	support (see instructions	s)
									_
									_
								<u> </u>	_

### Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sed	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	16207054.	12212392.	8886414.	10087245.	16885623.	64278728.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
	Total. Add lines 1 through 3	16207054.	12212392.	8886414.	10087245.	16885623.	64278728.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						6612550
	column (f)						6613579.
	Public support. Subtract line 5 from line 4.						57665149.
		(-) 0047	(1-) 0040	(-) 0040	(-1) 0000	(-) 0004	(0 T-1-1
	ndar year (or fiscal year beginning in)	(a) 2017 16207054.	(b) 2018 1 2 2 1 2 3 9 2	(c) 2019 8886 / 1 /	(d) 2020 10087245.	(e) 2021 1 6 8 8 5 6 2 3	(f) Total
		10207034.	12212392.	0000414.	10007243.	10003023.	042/0/20.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties, and income from similar sources	322,837.	566,933.	455,578.	76,565.	56,400.	1478313.
۵	Net income from unrelated business	322,037.	300,333.	433,370.	70,303.	30,400.	1470313.
9	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
10	or loss from the sale of capital						
	assets (Explain in Part VI.)	715.000	298.820.	290.904.	296,640.	391.219.	1992583.
11	Total support. Add lines 7 through 10	7 2 7 0 0 0 0					67749624.
	Gross receipts from related activities,	etc. (see instruction	ons)			12	
	First 5 years. If the Form 990 is for the	•	,				
	organization, check this box and stop			•			
Sec	ction C. Computation of Publi						
	Public support percentage for 2021 (I			column (f))		14	85.12 %
	Public support percentage from 2020					15	90.67 %
	33 1/3% support test - 2021. If the					ore, check this bo	x and
	stop here. The organization qualifies	as a publicly suppo	orted organization				<b>&gt;</b> X
b	33 1/3% support test - 2020. If the						
	and stop here. The organization qual	lifies as a publicly s	upported organiza	ition			<b>&gt;</b>
17a	10% -facts-and-circumstances test						
	and if the organization meets the fact	s-and-circumstance	es test, check this	box and stop her	re. Explain in Part	VI how the organiz	zation
	meets the facts-and-circumstances te	est. The organizatio	n qualifies as a pu	blicly supported or	rganization		<b>&gt;</b>
b	10% -facts-and-circumstances test	- <b>2020.</b> If the org	anization did not c	heck a box on line	e 13, 16a, 16b, or 1	7a, and line 15 is	10% or
	more, and if the organization meets the	ne facts-and-circum	stances test, chec	ck this box and st	t <b>op here.</b> Explain i	n Part VI how the	
	organization meets the facts-and-circu	umstances test. Th	e organization qua	lifies as a publicly	supported organiz	ation	▶□
18	Private foundation. If the organization	on did not check a l	oox on line 13, 16a	a, 16b, 17a, or 17b	, check this box a	nd see instructions	s ▶∐

Schedule A (Form 990) 2021

### Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Se	ction A. Public Support	siow, piease comp	Diete Fait II.)				
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						V
2	Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513						
4	Tax revenues levied for the organ- ization's benefit and either paid to or expended on its behalf						
5	The value of services or facilities furnished by a governmental unit to the organization without charge						
6	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and 3 received from disqualified persons						
ŀ	nother than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
(	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
Cale	ndar year (or fiscal year beginning in)	(a) 2017	<b>(b)</b> 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
9	Amounts from line 6 Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	(1) = 2 · ·	, , , , , , , , , , , , , , , , , , ,	(2)	(4) = = =	(2,7===	(),
ŀ	Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
	Net income from unrelated business activities not included on line 10b, whether or not the business is regularly carried on						
	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)				<u> </u>	504( )(0)	<u> </u>
14	First 5 years. If the Form 990 is for the	•		•	•	. , . ,	. —
Se	check this box and stop here ction C. Computation of Publi	c Support Par	rcentage				<b>P</b>
	•			l (f))		45	
	Public support percentage for 2021 (li					15	<u>%</u>
	Public support percentage from 2020 ction D. Computation of Inves					16	<u>%</u>
	•			ino 13 column (f)\		17	
	Investment income percentage for 20 Investment income percentage from 2					18	<u>%</u>
	a 33 1/3% support tests - 2021. If the						
136	more than 33 1/3%, check this box ar						▶ □
k	33 1/3% support tests - 2020. If the	organization did r	not check a box or	n line 14 or line 19a	a, and line 16 is m	ore than 33 1/3%, a	and
00	line 18 is not more than 33 1/3%, chece <b>Private foundation.</b> If the organization						
/()	ELIVATE TOURGATION. IT THE ORGANIZATION	н ою пот спеск а	DOX ON line 14 19	a or igo check fr	us dox and see in:	SILLICHOUS	<b>■</b>

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Schedule A (Form 990) 2021

### Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7?

  If "Yes." complete Part I of Schedule L (Form 990).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
  - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
3c		
4a		
4b		
4c		
5a		
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Par	rt IV   Supporting Organizations (continued)			
	· · · · · · · · · · · · · · · · · · ·		Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described on lines 11b and			
	11c below, the governing body of a supported organization?	11a		
b	A family member of a person described on line 11a above?	11b		
С	A 35% controlled entity of a person described on line 11a or 11b above? If "Yes" to line 11a, 11b, or 11c, provide			
	detail in Part VI.	11c		
Sec	ction B. Type I Supporting Organizations			
			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one			l
	more supported organizations have the power to regularly appoint or elect at least a majority of the organization's office directors, or trustees at all times during the tax year? If "No," describe in <b>Part VI</b> how the supported organization(s)	rs,		
	effectively operated, supervised, or controlled the organization's activities. If the organization had more than one support	ed		l
	organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the			
	supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			l
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			l
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
Sec	supervised, or controlled the supporting organization. Stion C. Type II Supporting Organizations	2		
	Alon of Typo ii oupporting organizations		Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		162	NO
•	or trustees of each of the organization's supported organization(s)? If "No," describe in <b>Part VI</b> how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sec	tion D. All Type III Supporting Organizations			
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			l
	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			l
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a			l
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
800	supported organizations played in this regard.	3		
	ction E. Type III Functionally Integrated Supporting Organizations	•		
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instruc	tions).		
a	Somplete Selem			
b		( :tt	-1	
2	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity Activities Test. Answer lines 2a and 2b below.	see instruction	Yes	No
a			163	140
-	the supported organization(s) to which the organization was responsive? If "Yes," then in <b>Part VI identify</b>			l
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			l
	that these activities constituted substantially all of its activities.	2a		
b				
	one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in			
	Part VI the reasons for the organization's position that its supported organization(s) would have engaged in			
	these activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.	3a		
b				
	of its supported organizations? If "Yes." describe in <b>Part VI</b> the role played by the organization in this regard.	3b		ı

Pai	t V Type III Non-Functionally Integrated 509(a)(3) Supporting	ng Organi	zations				
1	Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 ( explain in Part VI). See instructions.						
	All other Type III non-functionally integrated supporting organizations mus		·				
Sect	on A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)			
1	Net short-term capital gain	1					
2	Recoveries of prior-year distributions	2					
3	Other gross income (see instructions)	3					
4	Add lines 1 through 3.	4					
5	Depreciation and depletion	5					
6	Portion of operating expenses paid or incurred for production or						
	collection of gross income or for management, conservation, or						
	maintenance of property held for production of income (see instructions)	6					
7	Other expenses (see instructions)	7					
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8					
Sect	on B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)			
1	Aggregate fair market value of all non-exempt-use assets (see						
	instructions for short tax year or assets held for part of year):						
a	Average monthly value of securities	1a					
b	Average monthly cash balances	1b					
С	Fair market value of other non-exempt-use assets	1c					
d	Total (add lines 1a, 1b, and 1c)	1d					
е	Discount claimed for blockage or other factors						
	(explain in detail in Part VI):						
2	Acquisition indebtedness applicable to non-exempt-use assets	2					
3	Subtract line 2 from line 1d.	3					
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount,						
	see instructions).	4					
_5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5					
6	Multiply line 5 by 0.035.	6					
7	Recoveries of prior-year distributions	7					
8	Minimum Asset Amount (add line 7 to line 6)	8					
Sect	on C - Distributable Amount			Current Year			
1	Adjusted net income for prior year (from Section A, line 8, column A)	1					
2	Enter 0.85 of line 1.	2					
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3					
4	Enter greater of line 2 or line 3.	4					
5	Income tax imposed in prior year	5					
6	Distributable Amount. Subtract line 5 from line 4, unless subject to						
	emergency temporary reduction (see instructions).	6					
7	Check here if the current year is the organization's first as a non-functional	lly integrated	Type III supporting orga	nization (see			
	instructions).						

Schedule A (Form 990) 2021

8

FOUNDATION Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued) Section D - Distributions **Current Year** 1 1 Amounts paid to supported organizations to accomplish exempt purposes 2 Amounts paid to perform activity that directly furthers exempt purposes of supported

2 organizations, in excess of income from activity Administrative expenses paid to accomplish exempt purposes of supported organizations 3 4 4 Amounts paid to acquire exempt-use assets 5 Qualified set-aside amounts (prior IRS approval required - provide details in Part VI) 5 6 Other distributions (describe in Part VI). See instructions. 6 7 7 Total annual distributions. Add lines 1 through 6.

Distributions to attentive supported organizations to which the organization is responsive (provide details in Part VI). See instructions.

9 Distributable amount for 2021 from Section C, line 6 10 Line 8 amount divided by line 9 amount 10

Sect	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	(iii) Distributable Amount for 2021
1	Distributable amount for 2021 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2021 (reason-			
	able cause required - explain in Part VI). See instructions.			
_3	Excess distributions carryover, if any, to 2021			
<u>a</u>	From 2016			
b	From 2017			
c	From 2018			
d	From 2019			
e	From 2020			
f	Total of lines 3a through 3e			
g	Applied to underdistributions of prior years			
<u>h</u>	Applied to 2021 distributable amount			
<u>i</u>	Carryover from 2016 not applied (see instructions)			
<u>i</u> _	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.			
4	Distributions for 2021 from Section D,			
	line 7: \$			
a	Applied to underdistributions of prior years			
b	Applied to 2021 distributable amount			
c	Remainder. Subtract lines 4a and 4b from line 4.			
5	Remaining underdistributions for years prior to 2021, if			
	any. Subtract lines 3g and 4a from line 2. For result greater			
	than zero, explain in Part VI. See instructions.			
6	Remaining underdistributions for 2021. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2022. Add lines 3j			
	and 4c.			
_8_	Breakdown of line 7:			
a	Excess from 2017			
b	Excess from 2018			
c	Excess from 2019			
d	Excess from 2020			
<u>e</u>	Excess from 2021			

Schedule A (Form 990) 2021

### **SCHEDULE D** (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

▶ Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

▶ Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Inspection

Name of the organization

VIRGINIA COMMONWEALTH UNIVERSITY FOUNDATION

**Employer identification number** 54-0757884

Pa	organizations Maintaining Donor Advised organization answered "Yes" on Form 990, Part IV, line		milar Funds or	Accounts. Complete if the
		(a) Donor advised	funds	(b) Funds and other accounts
1	Total number at end of year			
2	Aggregate value of contributions to (during year)			
3	Aggregate value of grants from (during year)			
4	Aggregate value at end of year			
5	Did the organization inform all donors and donor advisors in w		d in donor advised for	unds
	are the organization's property, subject to the organization's e	exclusive legal control?		Yes N
6	Did the organization inform all grantees, donors, and donor ad			
	for charitable purposes and not for the benefit of the donor or			
	impermissible private benefit?			Yes N
Pa	rt II Conservation Easements. Complete if the organic			
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).		
	Preservation of land for public use (for example, recreati		Preservation of a h	istorically important land area
	Protection of natural habitat		Preservation of a c	ertified historic structure
	Preservation of open space			
2	Complete lines 2a through 2d if the organization held a qualifie	ed conservation contribute	tion in the form of a	conservation easement on the last
	day of the tax year.			Held at the End of the Tax Ye
а	Total number of conservation easements			2a
b				
c	Number of conservation easements on a certified historic structure.			•
	Number of conservation easements included in (c) acquired af			
	listed in the National Register	•		2d
3	Number of conservation easements modified, transferred, rele			
•	year ▶	acca, changaichea, ch te		amaanen dannig mo tax
4	Number of states where property subject to conservation ease	ement is located		
5	Does the organization have a written policy regarding the period		on handling of	
•	violations, and enforcement of the conservation easements it I	• •		Yes N
6	Staff and volunteer hours devoted to monitoring, inspecting, h			
•	•	iamaming or trolamono, ame	. c.meremig cemeer re	and read and read and read
7	Amount of expenses incurred in monitoring, inspecting, handli	ing of violations, and enfo	orcing conservation	easements during the year
-	<b>▶</b> \$	ing or violations, and onic	oromig concorvation	sassine daring the year
8	Does each conservation easement reported on line 2(d) above	satisfy the requirements	of section 170(h)(4)	i(B)(i)
	and section 170(h)(4)(B)(ii)?	•	. , , ,	
9	In Part XIII, describe how the organization reports conservation			
_	balance sheet, and include, if applicable, the text of the footnot		•	
	organization's accounting for conservation easements.	oto to the organization of		that describes the
Pa	rt III Organizations Maintaining Collections of	Art, Historical Trea	sures, or Other	Similar Assets.
	Complete if the organization answered "Yes" on Form 9			
1a	If the organization elected, as permitted under FASB ASC 958		nue statement and b	palance sheet works
	of art, historical treasures, or other similar assets held for publ	,		
	service, provide in Part XIII the text of the footnote to its finance			
b				nce sheet works of
_	art, historical treasures, or other similar assets held for public	•		
	provide the following amounts relating to these items:	on mornion, oddodnon, or		
	(i) Revenue included on Form 990, Part VIII, line 1			> \$
2	If the organization received or held works of art, historical trea			
~	the following amounts required to be reported under FASB AS			n, provide
2	Revenue included on Form 990, Part VIII, line 1			<b>&gt;</b> \$
	Assets included in Form 990, Part X			
	For Paperwork Reduction Act Notice, see the Instructions			Schedule D (Form 990) 20

132051 10-28-21

	t III Organizations Maintaining Co	ollections of Art	. Historical Tre	asures, or Othe	er Simila	ar Assets	Continu	(0d)	ige Z
	•						COITLING	ieu)	
3	Using the organization's acquisition, accession, and other records, check any of the following that make significant use of its collection items (check all that apply):								
а									
	Scholarly research								
b	Preservation for future generations	е							
с 4		lloctions and evaluin	how thoy further th	o organization's ava	mnt nurn	ooo in Dort	VIII		
5	Provide a description of the organization's co During the year, did the organization solicit or					use iii Fait	AIII.		
3	to be sold to raise funds rather than to be ma						Yes		No
Par	t IV Escrow and Custodial Arrang								NO
	reported an amount on Form 990, Par		te ii trie organizatio	ii alisweled Tes O	11 - 01111 98	o, Fait IV,	iii le 9, Oi		
12	Is the organization an agent, trustee, custodia	•	any for contributions	or other assets not	included				
Ia							Yes	X	No
h	on Form 990, Part X?  If "Yes," explain the arrangement in Part XIII a						_ 1es	21	NO
b	ii res, explain the arrangement iiir art Ain a	and complete the lond	owing table.			Ι	Amount		
•	Beginning balance				1c		7		
	Beginning balance Additions during the year					1			
	Distributions during the year								
f	Ending balance				16				
	Did the organization include an amount on Fo						Yes	$\overline{}$	No
	If "Yes," explain the arrangement in Part XIII.	· ·	•				00		
Par									
		(a) Current year	(b) Prior year	(c) Two years back		years back	(e) Four y	/ears l	back
1a	Beginning of year balance	70,454,030.	50,843,106.	50,187,057.		674,788.		176,1	
	Contributions	6,580,700.	3,765,165.	1,237,235.	1	749,406.	4,3	389,4	462.
c	Net investment earnings, gains, and losses	-7,234,177.	17,567,339.		1	657,658.		237,3	
d	Grants or scholarships	, ,		,	<u> </u>	•	,		
	Other expenditures for facilities								
_	and programs	1,610,960.	1,721,580.	1,516,412.	1,	894,795.	1,1	128,2	208.
f	Administrative expenses		· · ·			•			
g	End of year balance	68,189,593.	70,454,030.	50,843,106.	50,	187,057.	45,6	574,	788.
2	Provide the estimated percentage of the curre					•			
а	Board designated or quasi-endowment	4.5800	%	,					
	Permanent endowment ► 68.7400	%							
	Term endowment ▶ 26.6800 g								
	The percentages on lines 2a, 2b, and 2c shou	uld equal 100%.							
За	Are there endowment funds not in the posses	•	tion that are held ar	nd administered for t	he organi	zation			
	by:	•			· ·		[	Yes	No
	(i) Unrelated organizations						3a(i)		Х
	(ii) Related organizations						3a(ii)		Х
b	If "Yes" on line 3a(ii), are the related organization	tions listed as require	ed on Schedule R?				3b		
4	Describe in Part XIII the intended uses of the								
Par	t VI Land, Buildings, and Equipm								
	Complete if the organization answered	d "Yes" on Form 990,	Part IV, line 11a. S	ee Form 990, Part X	, line 10.				
	Description of property	(a) Cost or ot	her (b) Cost	or other (c)	Accumula	ted	(d) Book	value	<del></del>
		basis (investm	ent) basis	(other) de	epreciatio	n			
1a	Land								
b	Buildings								
С	Leasehold improvements								
d	Equipment								
<u>e</u>	Other		1	6,890.	16,8	90.			0.
	. Add lines 1a through 1e. (Column (d) must ed		( column (R) line 1	Oc.)		ightharpoonup			0.

Schedule D (Form 990) 2021

	MMONWEALTH UNI		
Schedule D (Form 990) 2021 FOUNDATION		54	-0757884 Page <b>3</b>
Part VII Investments - Other Securities.	Farma 000 Dart IV I'm a	Idh Oss Farm 000 Bart V Frando	
Complete if the organization answered "Yes"			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end	1-of-year market value
(1) Financial derivatives			
(2) Closely held equity interests			
(3) Other			
(A) ALTERNATIVE INVESTMENT -			
(B) REAL ESATE	710,206.	END-OF-YEAR MARKET	
(C) THE RAM FUND, LP	78,150,092.	END-OF-YEAR MARKET	VALUE
(D) THE RAM PRIVATE ASSETS			
(E) FUND, LP	21,703,476.	END-OF-YEAR MARKET	
(F) MONEY MARKET FUNDS	9,520,154.	END-OF-YEAR MARKET	VALUE
(G)			
(H)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	110,083,928.		
Part VIII Investments - Program Related.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11c. See Form 990, Part X, line 13.	
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end	d-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets.			
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	I1d. See Form 990, Part X, line 15.	
	Description	, ,	(b) Book value
(1)	ı ı		(1)
(2)			
(3)			
(4)			
(5)			
•			
<u>(6)</u>			
<u>(7)</u>			
(8)			
(9)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line  Part X Other Liabilities.	e 15.)	<b>&gt;</b>	
Complete if the organization answered "Yes"	on Form 990, Part IV, line 1	11e or 11f. See Form 990, Part X, line 25	
1. (a) Description of liability			(b) Book value
(1) Federal income taxes			
(2) LIFE ANNUITIES			263,506.
(3) DEPOSITS HELD FOR VCU			28,695,460.

(9) 40,263,806. Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2021

1,418,707.

9,886,133.

(7)(8) FOUNDATION

PROPERTY FOUNDATION

DEPOSITS HELD FOR VCU INTELLECTUAL

DEPOSITS HELD FOR VCU REAL ESTATE

54-0757884 Page 4

Pai	<b>† XI</b> Reconciliation of Revenue per Audited Financial Sta		h Revenue per Re	turn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, li	ne 12a.			
1				1	9,829,617.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1	F 006 000		
а	Net unrealized gains (losses) on investments		-7,026,293.		
b	Donated services and use of facilities				
C	Recoveries of prior year grants				
d	Other (Describe in Part XIII.)				7 026 202
e	Add lines 2a through 2d			2e	-7,026,293. 16,855,910.
3	Subtract line 2e from line 1			3	10,033,910.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1 4- 1	101 /05		
a	Investment expenses not included on Form 990, Part VIII, line 7b		191,485. 279,435.		
b	Other (Describe in Part XIII.) Add lines <b>4a</b> and <b>4b</b>				470 920
C				4c 5	470,920. 17,326,830.
Pa	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12 rt XII   Reconciliation of Expenses per Audited Financial St	) atements Wi	th Expenses per F		n.
	Complete if the organization answered "Yes" on Form 990, Part IV, lii		an Expenses per i		
1	Total expenses and losses per audited financial statements			1	10,299,250.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			_	10,233,230.
a	Donated services and use of facilities	2a			
b	Prior year adjustments			-	
C	Other losses				
d	Other (Describe in Part XIII.)				
e	Add lines 2a through 2d			2e	0.
3	Subtract line 2e from line 1			3	10,299,250.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:				· , · · · , · · ·
a .	Investment expenses not included on Form 990, Part VIII, line 7b	4a	191,485.		
b	Other (Describe in Part XIII.)		•		
	Add lines <b>4a</b> and <b>4b</b>			4c	191,485.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990. Part I. line 1			5	10,490,735.
Pa	rt XIII Supplemental Information.				
Prov	de the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and	4; Part IV, lines	1b and 2b; Part V, line 4	; Part :	X, line 2; Part XI,
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide a	ny additional info	ormation.		
PAI	RT V, LINE 4:				
THE	E VARIOUS ENDOWMENTS WERE ESTABLISHED T	O SUPPOR	T THE FOUNDA	TIO	N AND ITS
MIS	SSION.				
PAI	RT X, LINE 2:				
THE	E FOUNDATION HAS DETERMINED THAT IT DOE	S NOT HA	VE ANY MATER	IAL	
			22 222		
UNI	RECOGNIZED TAX BENEFITS OR OBLIGATIONS .	AT JUNE	30, 2022.		
D 3 T	DE VI I IND AD OBUID AD HIGHNING				
PAL	RT XI, LINE 4B - OTHER ADJUSTMENTS:				
TT%**	COLLEGEDIE DIEDOEG DEGETTADIE VERRED 3	0 X T X T C C C C C C C C C C C C C C C C	DITENTIFE FOR		
ON(	COLLECTIBLE PLEDGES RECEIVABLE NETTED A	GAINST R.	EVENUE FOR		
ъс					270 /25
FS					279,435.

## VIRGINIA COMMONWEALTH UNIVERSITY

Schedule D (Form 990) 2021 FOUNDATION  Part XIII Supplemental Information (continued)	54-0757884	Page 5
Part XIII   Supplemental Information (continued)		

### SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Name of the organization

# **Grants and Other Assistance to Organizations, Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

Attach to Form 990.

VIRGINIA COMMONWEALTH UNIVERSITY

Inspection
Employer identification number

OMB No. 1545-0047

Open to Public

Go to www.irs.gov/Form990 for the latest information.

54-0757884 FOUNDATION Part I General Information on Grants and Assistance Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection X Yes criteria used to award the grants or assistance? Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States. Grants and Other Assistance to Domestic Organizations and Domestic Governments. Complete if the organization answered "Yes" on Form 990, Part IV. line 21, for any Part II recipient that received more than \$5,000. Part II can be duplicated if additional space is needed. (f) Method of 1 (a) Name and address of organization (b) EIN (c) IRC section (d) Amount of (e) Amount of (g) Description of (h) Purpose of grant valuation (book, or government (if applicable) cash grant noncash noncash assistance or assistance FMV, appraisal, assistance other) THE FOUNDATION EXISTS VIRGINIA COMMONWEALTH UNIVERSITY SOLELY TO ASSIST. SUPPORT, AND FOSTER 912 W. FRANKLIN, POST OFFICE BOX 84 VIRGINIA COMMONWEALTH RICHMOND, VA 23284-3035 54-6001758 0 115 9,918,644. Enter total number of section 501(c)(3) and government organizations listed in the line 1 table

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Enter total number of other organizations listed in the line 1 table

SEE PART IV FOR COLUMN (H) DESCRIPTIONS

Schedule I (Form 990) 2021

Schedule I (Form 990) 2021

Page 2

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance
Part IV Supplemental Information. Provide the information req	uired in Part I, lin	e 2; Part III, column	(b); and any other ad	Iditional information.	
PART II, LINE 1, COLUMN (H):					
NAME OF ORGANIZATION OR GOVERNMENT	: VIRGINI	A COMMONWE	EALTH UNIVE	RSITY	
(H) PURPOSE OF GRANT OR ASSISTANCE	: THE FOU	NDATION EX	KISTS SOLEL	Y TO	
ASSIST, SUPPORT, AND FOSTER VIRGIN	IA COMMON	WEALTH UNI	VERSITY IN	ALL	
PROPER WAYS THAT MAY FROM TIME TO	TIME BE A	PPROVED BY	THE TRUST	EES OF THE	
FOUNDATION WITH THE GUIDANCE OF TH	E UNIVERS	ITY. THE E	OUNDATION 1	MANAGES	
AND DISTRIBUTES CURRENT AND ENDOWM	ENT GIFTS	FOR ALL S	SCHOOLS, DE	PARTMENTS,	
AND PROGRAMS THROUGHOUT THE UNIVER	SITY WITH	MAJOR EME	PHASIS ON P	ROGRAMS	
FOR THE MONROE PARK CAMPUS.					

### SCHEDULE J (Form 990)

Department of the Treasury

**Compensation Information** 

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

➤ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

➤ Attach to Form 990.

➤ Go to www.irs.gov/Form990 for instructions and the latest information.

2021

OMB No. 1545-0047

Open to Public Inspection

Internal Revenue Service Name of the organization

Part I Questions Regarding Compensation

VIRGINIA COMMONWEALTH UNIVERSITY FOUNDATION

Employer identification number 54-0757884

			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments  Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations  Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		Х
	Participate in or receive payment from a supplemental nonqualified retirement plan?	4b		X
	Participate in or receive payment from an equity-based compensation arrangement?	4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		X
	Any related organization?	5b		X
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			
	not described on lines 5 and 6? If "Yes," describe in Part III	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		Х
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53 (1058-6/c)2	a		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2021

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of W	/-2 and/or 1099-MIS/ compensation	C and/or 1099-NEC	(C) Retirement and other deferred	(E) Total of columns (B)(i)-(D)	in column (B)		
(A) Name and Title		(i) Base compensation (ii) Bonus & incentive compensation		(iii) Other reportable compensation	compensation			reported as deferred on prior Form 990	
(1) LAURA KOTTKAMP	(i)	116,449.	0.	0.	0.	45,416.	161,865.	0.	
EXECUTIVE DIRECTOR AND SEC	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i) (ii)								
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	(i)								
	(ii)								
	(i)								
	(ii)								
	(i) (ii)								
	(II)						<u> </u>		

### **SCHEDULE M** (Form 990)

**Noncash Contributions** 

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

VIRGINIA COMMONWEALTH UNIVERSITY FOUNDATION

Employer identification number 54 - 0757884

Pai	t I Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of dete noncash contributi	•	ts
1	Art - Works of art			, ,			
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	Х	37	5,083,640.	QUOTED MARKE	T VAL	UES
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or						
	trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
	Historic structures						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ()						
26	Other ()						
27	Other ()						
<u>28</u> 29	Other ( )  Number of Forms 8283 received by the organize	zation during	the tax year for o	ontributions			
29	for which the organization completed Form 826						
	To which the organization completed form ozi	50, 1 ait v, D	once Acknowledg	ement <b>29</b>		Yes	No
30a	During the year, did the organization receive by	/ contributio	n any property rep	orted in Part I, lines 1 throug	h 28. that it	100	110
	must hold for at least three years from the date						
	exempt purposes for the entire holding period?					30a	Х
b	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance p	oolicy that re	quires the review	of any nonstandard contribut	ions?	31 X	
	Does the organization hire or use third parties						
			•	, [,		32a X	
b	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in c	olumn (c) foi	a type of property	for which column (a) is chec	cked,		
	describe in Part II.						

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2021

### VIRGINIA COMMONWEALTH UNIVERSITY

FOUNDATION 54-0757884 Schedule M (Form 990) 2021 Page 2 Part II Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information. SCHEDULE M, LINE 32B: THE ORGANIZATION USES ITS INVESTMENT CUSTODIAN TO SELL GIFTS OF SECURITIES, AND CONTRACTS WITH OTHER VENDORS AS NEEDED TO SELL OTHER NONCASH GIFTS. SCHEDULE M, LINE 33: THE ORGANIZATION RECEIVED NONCASH GIFTS OF INVESTMENT SECURITIES IN THE AMOUNT OF \$265,864 THAT WERE PLEDGE PAYMENTS ON PLEDGES RECORDED AS REVENUE IN PREVIOUS YEARS.

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Schedule M (Form 990) 2021

132142 11-17-21

### SCHEDULE O (Form 990)

Department of the Treasury

Internal Revenue Service

### Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or Form 990-EZ.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information. 2021
Open to Public Inspection

OMB No. 1545-0047

Name of the organization

VIRGINIA COMMONWEALTH UNIVERSITY FOUNDATION

Employer identification number 54-0757884

FORM 990, PART VI, SECTION B, LINE 11B:

THE ORGANIZATION DISTRIBUTES A COPY OF THE FORM 990 TO ALL MEMBERS OF THE

AUDIT COMMITTEE AND MAKES IT AVAILABLE FOR ALL OTHER BOARD MEMBERS PRIOR TO

THE FORM BEING FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION REQUIRES OFFICERS, DIRECTORS AND KEY EMPLOYEES, ON AN

ANNUAL BASIS, TO SIGN A CONFLICT OF INTEREST STATEMENT AND TO DISCLOSE THE

EXISTENCE OF ANY CONFLICTS.

FORM 990, PART VI, SECTION C, LINE 19:

THE ORGANIZATION POSTS ITS CURRENT AUDITED FINANCIAL STATEMENTS AND FORM

990 ON ITS WEB SITE, EACH YEAR. IN ADDITION, COPIES OF THE AUDITED

FINANCIAL STATEMENTS ARE SENT ELECTRONICALLY TO ALL DIRECTORS. IT IS THE

POLICY OF THE ORGANIZATION TO MAKE AVAILABLE COPIES OF FINANCIAL

STATEMENTS, GOVERNING DOCUMENTS AND CONFICT OF INTEREST INFORMATION AND

OTHER DOCUMENTS TO THE PUBLIC.

FORM 990, PART VII, SECTION A:

THE VCU FOUNDATION DOES NOT HAVE ITS OWN EMPLOYEES. SERVICES ARE

PROVIDED BY UNIVERSITY EMPLOYEES, WHO ARE COMPENSATED DIRECTLY BY THE

UNIVERSITY. THE UNIVERSITY DOES NOT MEET THE IRS DEFINITION OF A

RELATED ORGANIZATION. THE FOUNDATION REIMBURSES THE UNIVERSITY FOR THE

PROPORTIONAL SALARY AND BENEFITS ALLOCATED TO SUPPORT OF THE

FOUNDATION. THE FOUNDATION'S EXECUTIVE DIRECTOR/SECRETARY IS

COMPENSATED BY THE UNIVERSITY IN HER CAPACITY AS AN OFFICER OF THE

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990) 2021

Name of the organization VIRGINIA COMMONWEALTH UNIVERSITY	Employer identification number
FOUNDATION ACCURATION TO THE AMOUNT DATE BY THE FOUNDATION TO	54-0757884
FOUNDATION. AS SUCH, THE AMOUNT PAID BY THE FOUNDATION TO	THE
UNIVERSITY AS A REIMBURSEMENT OF HER SALARY AND BENEFITS I	S REPORTED IN
PART VII, SECTION A AS IF IT WAS PAID DIRECTLY BY FOUNDATI	ON.
	_
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
CHANGE IN VALUE OF ANNUITY AGREEMENTS	-29,064.
CHANGE IN VALUE OF CHARITABLE REMAINDER TRUSTS	-650,189.
TRANSFERS TO VIRGINIA COMMONWEALTH UNIVERSTIY AFFILIATED	
FOUNDATIONS	85,394.
CHANGE IN VALUE OF BENEFICIAL INTEREST IN LIFE INSURANCE	_
POLICY	1,649.
UNCOLLECTIBLE CONTRIBUTIONS RECEIVABLE	-279,435.
TOTAL TO FORM 990, PART XI, LINE 9	-871,645.
FORM 990 PART XII - LINE 2(C)	
THE PROCESS HAS NOT CHANGED FROM THE PRIOR YEAR.	

### 2021 DEPRECIATION AND AMORTIZATION REPORT

FORM 990 PAGE 10 990

Asset No.	Description	Date Acquired	Method	Life	Conv	Line No.	Unadjusted Cost Or Basis	Bus % Excl	Section 179 Expense	Reduction In Basis	Basis For Depreciation	Beginning Accumulated Depreciation	Current Sec 179 Expense	Current Year Deduction	Ending Accumulated Depreciation
	PROGRAM SERVICES														
1	COMPUTER SOFTWARE	12/30/04		36 <b>M</b>	НУ	43	16,890.				16,890.	16,890.		0.	16,890.
_	* 990 PAGE 10 TOTAL PROGRAM	12,00,01		0 022											
	SERVICES * GRAND TOTAL 990 PAGE 10						16,890.				16,890.	16,890.		0.	16,890.
	DEPR & AMORT						16,890.				16,890.	16,890.		0.	16,890.

<sup>128111 04-01-21</sup> 

<sup>(</sup>D) - Asset disposed

<sup>\*</sup> ITC, Salvage, Bonus, Commercial Revitalization Deduction, GO Zone

### Form **8868**

(Rev. January 2022)

Department of the Treasury Internal Revenue Service

# Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870. Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits. Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Type or Name of exempt organization or other filer, see instructions. Taxpayer identification number (TIN) VIRGINIA COMMONWEALTH UNIVERSITY print FOUNDATION 54-0757884 File by the Number, street, and room or suite no. If a P.O. box, see instructions. filing your P.O. BOX 843075 return. See City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions. RICHMOND, VA 23284-3075 Enter the Return Code for the return that this application is for (file a separate application for each return) **Application** Return **Application** Return Is For Is For Code Code Form 990 or Form 990-EZ Form 1041-A 01 08 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 12 Form 990-T (trust other than above) 06 Form 8870 Form 990-T (corporation) THE ORGANIZATION The books are in the care of ► 700 WEST GRACE STREET - RICHMOND, VA 23284 Telephone No.  $\blacktriangleright$  (804) -828-9292 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box 🕨 🔲 . If it is for part of the group, check this box 🕨 📉 and attach a list with the names and TINs of all members the extension is for. MAY 15, 2023 , to file the exempt organization return for I request an automatic 6-month extension of time until the organization named above. The extension is for the organization's return for: calendar year or  $\_$  , and ending  $\_$  JUN  $\,$  30 ,  $\,$  2022 ► X tax year beginning JUL 1, 2021 Initial return Final return If the tax year entered in line 1 is for less than 12 months, check reason: Change in accounting period If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-TE and Form 8879-TE for payment instructions

123841 01-12-22

LHA

For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2022)